

News Release

February 6, 2012

Astellas Pharma Inc.: Reorganization of Astellas' Global Management Structure

Astellas Pharma Inc. (Headquarters: Tokyo, President and CEO: Yoshihiko Hatanaka, "Astellas") announced that it will implement revisions to its global management structure including top management effective from April 1, 2012. The details of the revisions are provided below.

Top Management Structure

Newly Established Positions of Corporate Executives Responsible for Corporate Strategy and Finance, Reporting Directly to the President

(Objectives)

Delegates authority and enhances corporate function by increasing the speed of management judgement processes

(Implementations)

	Title	Divisional Responsibilities	
President	Chief Executive Officer	Internal Auditing, GMA*1(Newly Established),	
	(CEO)	Drug Discovery Research, APGD*2,	
		QA, RA and Pharmacovigilance, Technology,	
		Sales & Marketing, Asia International, APEL*3	
		<u>APUS*4</u> , <u>AGS*5</u>	
Executive Vice President	Chief Administrative Offcer &	External Relations, General Affairs,	
	Chief Compliance Officer	Human Resources, Legal & Compliance (changed	
	(CAO&CCO)	from Legal), Executive Office	
Corporate Executive of	Chief Financial Officer (CFO)	Corporate Finance & Control, Accounting & Tax,	
Finance		Corporate Communications, Procurement,	
(Newly Established)		Information Systems	
Corporate Executive of	Chief Strategy Officer	Corporate Planning, Product and Portfolio	
Corporate Strategy	(CSTO)	Strategy, Licensing & Alliances, Intellectual	
(Newly Established)		Property, Global Vaccine Business (Newly	
		Established)	

^{*1:} Global Medical Affairs, *2: Astellas Pharma Global Development, Inc.,

^{*3:} Astellas Pharma Europe Ltd., *4: Astellas Pharma US, Inc., *5: Agensys,Inc.

[Global Management Structure]

Global Human Resources Committee Newly Established

(Objectives)

In response to the advances in globalization, a new structure will be established to allow for the deliberation of various human resources related issues, including the appointment of personnel for major positions across various functions and geographical regions.

(Implementations)

		Global Human Resources Committee (Newly Established)	Global Management Committee	Corporate Administration & Finance Committee
Issues for Deliberation		Selection, Promotion, Demotion, Dismissal and Succession Planning for major positions	Global Important Issues Spanning Function and Geographical Regions	Primarily Domestic Finance and Accounting, Coporate Administration Issues
Committee	Current Position			
Members	*6			
President	Yoshihiko Hatanaka	○ Chairman	Chairman	
Executive Vice	Yoshirou	0	0	Chairman
President	Miyokawa			
Corporate Executive of Finance	Yasumasa Masuda	0	0	0
Corporate Executive of Corporate	Kenji Yasukawa	0	0	O
Strategy				
Senior VP, Drug	Shinichi		0	
Discovery Research	Tsukamoto			
APGD President	Steven Ryder		0	
Senior VP, QA, RA	Masaharu Asano		0	
and Pharmacovigilance				
Senior VP,	Mitsunori		0	
Technology	Matsuda			
Senior VP, Sales &	Yukihiko Sato		0	
Marketing				
Senior VP, Asia	Shinichiro		0	
International	Katayanagi			
APEL CEO	Ken Jones		0	
AUS*7/APUS CEO	Masao Yoshida		0	
VP, Corporate	Chikashi Takeda			0
Planning				
VP, Corporate	Hiroshi Nogawa			0
Finance & Control				
VP, Human	Yoshiaki			0
Resources	Nakashima			
VP, Legal &	Kazunori			0
Compliance	Okimura			
Secretariat		Human Resources (Japan, US, Europe)	Corporate Planning, Product and Portfolio Strategy	Corporate Planning

*6: As of April 1, 2012, *7: Astellas US LLC

Enhancement of Global Compliance Structure

(Objectives)

Promotes further enhancement of compliance and cooperation between various geographical regions (Implementations)

- Newly Established Positions:
 Chief Compliance Officer ("CCO") and * trilateral Regional Compliance Officer ("RCO")
- Newly Established Committee Structures:

Global Compliance Committee (Committee Chairman: CCO) and *trilateral Compliance Committee (Committee Chairman: RCOs)

^{*} Japan; Asia and Oceania; North, Central and South Americas; Europe, Middle East, Africa (EMEA)

	Global Compliance	CSR Committee	IR Committee	Risk Management
	Committee			Committee
	(Newly Established)			
Deliberation	Global compliance	CSR activities	External disclosure	Risk management
Issues	policy creation, and	policy creation and	policy creation, etc.	policy creation,
	promotion and	evaluaion		countermeasures
	implementation			considered
Committee	Executive Vice	Vice Deputy	Corporate Executive	Executive Vice
Chairman	President (CCO)	Chairman	of Finance	President
Committee	RCO (Japan; Asia and	Executive Vice	Executive Vice	16 Vice Presidents
Members	Oceania),	President,	President,	
	RCO (Americas),	2 Corporate	Corporate Executive	
	RCO (EMEA)	Executives,	of Corporate Strategy,	
		4 Function Heads,	7 Vice Presidents	
		2 Regional Heads,		
		4 Vice Presidents		

Newly Establish Global Medical Affairs Structure and Global Marketing Strategy Structure

(Objectives)

From the medical and scientific perspectives of the developmental stage, create total product lifecycle plans on a global basis in each prioritized therapeutic area, and maximize global product value in each therapeutic area.

(Implementations)

The Global Medical Affairs (GMA) and the Global Marketing Strategy (GMS) organizations will be newly established. The APGD, GMA and GMS organization will be located at the same site, synergies and improvements with speed and efficiency in each therapeutic area are expected in the creation of strategies.

GMA Overview

- · Operations:
 - ◆ GMA develops medical strategy and supports the execution of global medical strategy in partnership with stakeholders and in collaboration with regions to optimize medical/scientific value across the product lifecycle.
 - Medical and scientific evaluation in the key therapeutic area of urology, oncology, transplantation, immunology and infectious diseases through the promotion of organic collaboration between various functions from the development stage onwards across various regions
- Function Head: Charlotte M. E. Kremer, MD (Appointed January 9, 2012)

GMS Overview

- · Operations:
 - ◆ Global product market launch strategy (Pre-market launch branding strategy, therapeutic area strategy, market launch planning), and post-market launch lifecycle plan creation
 - ◆ Create positions of Therapeutic Area Head for the promotion of collaboration with the APGD and GMA in the key therapeutic area of urology, oncology, transplantation, immunology and infectious diseases
- · Function Head: VP, Product and Portfolio Strategy

For inquiries or additional information

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